# Human-Centered Study of Data Science Work Practices

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Rules as constraints vs guidelines [25]
Data as donnè vs. capta [4]
Data-driven vs. measurement-driven [21][28][32]
Features as emergent vs. features as constructed [27]
Exploration vs. explanation [18][31]
Solitary vs. collaborative data science activities [6][26]

# Sidebar 1: Tensions in humancentered study of data science

## **ABSTRACT**

With the rise of big data, there has been an increasing need to understand who is working in data science and how they are doing their work. HCI and CSCW researchers have begun to examine these questions. In this workshop, we invite researchers to share their observations, experiences, hypotheses, and insights, in the hopes of developing a taxonomy of work practices and open issues in the behavioral and social study of data science and data science workers.

## **CCS CONCEPTS**

Human-centered computing → Empirical studies in HCI.

# **KEYWORDS**

Data science; Work practice.

## INTRODUCTION

With the rise and frequent opacity of big data, there has been a growing need to understand who is working in data science and how they are doing their work. Researchers in HCI, CSCW, and critical data studies have begun to examine these questions. In this workshop, we invite researchers and practitioners to share their observations, experiences, hypotheses, and insights. Depending on participant interest, we hope to answer questions such as the following:

- How do data science workers approach their tasks? What are their strategies? What can we learn about their views of data and process [4, 9, 25, 28]?
- What (and who) is missed in our prevailing accounts and assumptions around data and data work? If "data is never raw" [10], who does the cooking, and how is this work performed, recognized, and accounted for?
- Data science tools are generally designed for one user at-a-time. Other complex tasks have benefited greatly from collaboration practices and collaboration technologies. Are there opportunities to bring some of these lessons to data science? What are the distinctive collaboration needs and constraints in data science [3, 26]?
- What methods are valid and tractable to assess the usefulness and usability of tools for data scientists in service of iterative design? How can learnability be assessed when domain experts, not programmers, need to learn new languages and tools simultaneously, the learning of which takes far longer than typical usability studies? How can efficiency for skilled users be assessed when the uses of the tools are so diverse that benchmark tasks have little face validity?

• Who are the consumers of data sciene work and what are their needs? How can data science processes and tools address these needs, e.g., the level of transparency and comprehension consumers desire?

## **BACKGROUND**

Extraordinary claims are made about the promises and current successes of data science [1, 8, 14, 15, 19, 22, 29, 33] While some of these claims are stated for the future [7], Agarwal and Dhar editorialized in 2014 that "This is powerful... we are in principle already there" [2]. Meanwhile to the dystopian extreme, scholars warn about the "mythology" of working with big data, that the quantitative nature of data gives a false illusion that all data-driven outcomes are objective, ethical, or true [5]. Further complicating these discussions, there is considerable diversity in the tools and methods [12], challenges [13], and job-roles [15, 19, 23] involved in data science. Detailed study will be necessarily partial and contextualized, adding depth of description and understanding, but potentially lacking a broader view.

# **HCI and Data Science**

Several studies in HCI, CSCW, FAT\*1, and critical data studies have begun to look at facets of these diverse topics.

Dealing with data, or data wrangling, has been estimated to take up 80-90% of the effort in a typical data science project [11, 16, 30]. Understanding how people approach their data is therefore important. Bilis contrasted two views of the analyst's relationship with data [4]. In one view, the analyst takes a relatively passive stance, and receives data as "given" by the environment ("donnÃl"). In a second view, the analyst takes a more active role as s/he captures data ("capta"). Pine and Leboiron made a similar point, claiming that in some cases "human-computer interactions start before the data reaches the computer because various measurement interfaces are the invisible premise of data and databases" (emphasis in their original text) [28]. Feinberg describes the "design" of data [9], and Patel et al. similarly describe the creation of features for analysis [27]. Muller et al. documented the sometimes necessary processes of the creation of data, including the creation of grounded truth data [24].

Passi and Jackson described an ongoing tension over the use of algorithms as rules [25]. They propose that data science students learn to practice a kind of data vision that emphasizes the discretionary craftspersonship needed to appropriately handle data analysis. This notion of "crafts[person]ship" appears again in studies of how novices develop machine learning models: novices fail when they cannot intuitively relate how the code they write interplays with the data itself [27, 35]. This problem becomes especially important from an HCI perspective, in which domain knowledge is often crucial to understand how to analyze a topic and its data (e.g., [34]). Recording the outcomes and managing

<sup>1</sup>Fairness, Accountability, and Transparency

the diverse experimental analytic histories (i.e., provenance) of data and code are also challenging. Despite the promise of literate programming [20], people who engage in data science tend to scant their documentation, apparently because of a tension between dynamic, engaged exploration and time-consuming explanation [17, 18, 31].

Despite the paucity of colleague-oriented documentation in many data science projects, there is increasing evidence that data science workers nonetheless collaborate. In an ethnographic study, Passi and Jackson reported on diverse actors, with diverse motivations, working in and with corporate data science teams [26]. They highlighted issues of trust among heterogeneous teams of designers, managers, business analysts, and data scientists, which are often resolved in part through work that is simultaneously "calculative" (e.g., reliance on quantified metrics, statistical tests) and "collaborative" (e.g., negotiation and translation work). Chang et al. proposed collaborative commenting in JupyterLab notebooks [6]. Recent tools such as Co-Calc² or Colaboratory³ provides real-time chat and multi-user storage in a notebook programming environment.

## Tensions in Work with Data in Data Science

In summary, the field of data science presents us with multiple tensions which might be addressed through HCI research. Sidebar 1 provides a partial list of these tensions. Some of these challenges may be resolvable. Other challenges may take the form of enduring analytic dimensions that inform our research plans and outcomes.

#### WORKSHOP SCHEDULE

HCI engagement with data science is relatively new for most people. Therefore, we propose to spend a half-day to share knowledge and perspectives in this domain, through brief presentations of participants' position papers (which we will make available in advance, at the workshop website). The focus will be on the intersection of data science and HCI. Co-organizers will organize the presentations into "mini-sessions" based on common themes.

We will conclude the morning by organizing the afternoon session into small groups, formed through recognition of shared interests during the morning discussions. (Based on the accepted position papers, we will also have a default set of proposed topics, but we hope that participants will generate their own insights and choices). The afternoon will conclude with small-group reports, a plan for future meetings, plans for a workshop report, and dinner.

## **CALL FOR PARTICIPATION**

We hope to gather the growing community of researchers and practitioners in HCl and allied fields who are building new insights, methods, and collaborative practices around data science. We invite

<sup>&</sup>lt;sup>2</sup>https://cocalc.com/

<sup>&</sup>lt;sup>3</sup>https://colab.research.google.com

Workshop website online 11 December 2018 Call published and distributed 12 December 2018 Submission deadline 12 February 2019 Notifications to authors 1 March 2019 Workshop date 4 May 2019

Sidebar 2: Important dates

reports of experiences, ethnographies, tools, methods, designs, and theories, as well as critiques of theories, practices, social implications, and design fictions. We seek work that helps us to:

- Contextualize and understand data science work practices by individuals, and by groups and teams
- Characterize the work practices of data science workers, including programming, ideation, and collaboration
- Show how practices of data creation and aggregation inform the work of data science
- Understand the shared and unique design challenges of data science environments, including methods and tools for comprehending data, data wrangling, model building, debugging, collaborating and communicating results, especially to non-programmers
- Support the incorporation of diverse ethics and human values into data science work, e.g., in relation to algorithmic fairness or bias reduction
- Bring sociotechnical and organizational perspectives on data work to bear on data science education and practice
- Suggest methods of standardizing or coordinating data collection across organizational and industry boundaries
- Bridge the gap between the knowledge of data scientists and that of domain experts in various fields of application
- Widen the audience for data science beyond highly technically skilled programmers, to include UX designers, project managers, novice programmers, and other stakeholders into a data-driven project
- Help policymakers to build more effective, appropriate, and transparent rules around the complex domains of data science work

For details, please see the workshop website, https://husdatworkshop.github.io/.

## **POST-WORKSHOP PLANS**

During the concluding session of the workshop, we will discuss content and formats for a workshop report that will be shared at the workshop's website (and as a poster at the conference, if possible). Author a workshop report outlining the key takeaways of the workshop and their potential for impact in industry, education, and the data science research community. We hope that outcomes of the workshop (both report and cross-cutting conversations among participants) will gather and extend the human-centered study of data work practices in HCI and allied communities (CSCW, ECSCW, and FAT), critical data studies, etc.), leading to further collaborations in research and additional empirical, theoretical, and practical refinements what will contribute to the ongoing evolution of data science research, education, and industrial practice.

## **ORGANIZERS**

**Michael Muller** works as a researcher at IBM Research AI, where he studies data science work, and collaborates with data science workers to design future tools for data science.

**Melanie Feinberg** is an associate professor at the School of Information and Library Science (SILS) at the University of North Carolina at Chapel Hill. She studies the practices by which data is made, and the characteristics of data as both design artifact and design material.

**Timothy George** works as a UI/UX designer for Project Jupyter, where he designs next generation data science tools. He also works to develop open standards, protocols and practices for data scientists.

**Steven Jackson** is an Associate Professor and Chair of Information Science at Cornell University. His work addresses questions of ethics, policy and practice in emerging computing fields.

**Bonnie E. John** is a Senior Interaction Designer at Bloomberg where she uses user-centered methods to design and evaluate tools for financial data scientists and collaborates with Project Jupyter.

Mary Beth Kery is a PhD student at the Human-Computer Interaction Institute at Carnegie Mellon University. Her research focuses on studying program-mer behavior and designing new kinds of programming tools to support exploratory data science work.

**Samir Passi** is a PhD candidate in the Department of Information Science at Cornell University. His research focuses on the forms of human work in data science learning, research, and practice. He studies such forms of work ethnographically in the context of academic as well as corporate data science.

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